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File 15:ABI/Inform(R) 1 2002/Jun 22
           (c) 2002 ProQuest Info&Learning
                                                                      Dialog
Wandatany
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 File 16:Gale Group PROMT(R) 1990-2002/Jun 20
           (c) 2002 The Gale Group
 File 148: Gale Group Trade & Industry DB 1976-2002/Jun 21
           (c)2002 The Gale Group
 File 160: Gale Group PROMT(R) 1972-1989
           (c) 1999 The Gale Group
 File 275: Gale Group Computer DB(TM) 1983-2002/Jun 21
           (c) 2002 The Gale Group
 File 621: Gale Group New Prod. Annou. (R) 1985-2002/Jun 20
           (c) 2002 The Gale Group
 File
        9:Business & Industry(R) Jul/1994-2002/Jun 21
           (c) 2002 Resp. DB Svcs.
 File
       20:Dialog Global Reporter 1997-2002/Jun 24
           (c) 2002 The Dialog Corp.
 File 476: Financial Times Fulltext 1982-2002/Jun 24
           (c) 2002 Financial Times Ltd
 File 610: Business Wire 1999-2002/Jun 24
           (c) 2002 Business Wire.
 File 613:PR Newswire 1999-2002/Jun 24
           (c) 2002 PR Newswire Association Inc
 File 624:McGraw-Hill Publications 1985-2002/Jun 21
           (c) 2002 McGraw-Hill Co. Inc
 File 634:San Jose Mercury Jun 1985-2002/Jun 22
          (c) 2002 San Jose Mercury News
 File 636: Gale Group Newsletter DB(TM) 1987-2002/Jun 21
          (c) 2002 The Gale Group
 File 810: Business Wire 1986-1999/Feb 28
          (c) 1999 Business Wire
 File 813:PR Newswire 1987-1999/Apr 30
          (c) 1999 PR Newswire Association Inc
 File
        2:INSPEC 1969-2002/Jun W4
          (c) 2002 Institution of Electrical Engineers
 File 35:Dissertation Abs Online 1861-2002/May
          (c) 2002 ProQuest Info&Learning
      65:Inside Conferences 1993-2002/Jun W3
          (c) 2002 BLDSC all rts. reserv.
       77: Conference Papers Index 1973-2002/May
          (c) 2002 Cambridge Sci Abs
      99:Wilson Appl. Sci & Tech Abs 1983-2002/May
          (c) 2002 The HW Wilson Co.
 File 233:Internet & Personal Comp. Abs. 1981-2002/Jun
          (c) 2002 Info. Today Inc.
 File 256:SoftBase:Reviews,Companies&Prods. 82-2002/May
          (c) 2002 Info. Sources Inc
 File 474: New York Times Abs 1969-2002/Jun 21
          (c) 2002 The New York Times
 File 475:Wall Street Journal Abs 1973-2002/Jun 21
          (c) 2002 The New York Times
 File 583:Gale Group Globalbase(TM) 1986-2002/Jun 22
          (c) 2002 The Gale Group
 Set
         Items
                 Description
 S1
                 (RESERVATION? ? OR RESERV??? OR BOOK???)(S) (HOTEL? ? OR M-
              OTEL? ? OR LODGE? ? OR LODGING? ? OR INN? ? OR ACCOMODATION? -
 S2
                 ((DEMAND) (2N) (FORECAST??? OR PROJECT???? OR PREDICT???? -
              OR EXPECT?? OR EXPECTATION? ?)) (2S)(COST OR PRICE?? OR PRICI-
              NG OR CHARGING OR CHARGE??)
                 (S1 AND S2) AND (PD<990120) -Scannodall, KWIC, Cit
 S3
 S4
                 (TEMPO) AND ((LODGING? ? OR HOTEL? ? OR MOTEL? ?) (S) (RES-
              ERVATION? ? OR RESERV???))
                 S4 AND PD<980120 - scannedall; kwtc/at
 S5
 S6
                 S4 AND PD<980602
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3/3,K/1 (Item 1 from le: 15)
DIALOG(R)File 15:ABI/Inform(R)

(c) 2002 ProQuest Info&Learning. All rts. reserv.

00792345 94-41737

Plush endeavors: An analysis of the modern American soft-toy industry

Walsh, Margaret

Business History Review v66n4 PP: 637-670 Winter 1992

ISSN: 0007-6805 JRNL CODE: BHR

WORD COUNT: 9470

...TEXT: officers of the company, and wife of Herbert Raiffe, the current president, has been in **charge** of design since the mid-1970s. Together with other designers like Susan Procino, she creates...

... fully with customs regulations, but the lag time has been a major problem only when **forecasts** of **demand** have been inaccurate either for initial sales or for repeat orders of a popular fashion...has become a faddish or whimsical novelty market. Drugstores, pharmacies, supermarkets, florists, soft furnishing stores, **book** and card stores, and resort and **hotel** shops provided new outlets, where plush gifts could be either intermingled with other items or...

### 920100

3/3,K/2 (Item 2 from file: 15)
DIALOG(R)File 15:ABI/Inform(R)
(G) 2002 Process InfoSecretion All arts area

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00728173 93-77394

Service Drives Site Selection

Anonymous

Successful Meetings v41n8 (Part 2) PP: 71-87 Jul 1992

ISSN: 0148-4052 JRNL CODE: SMM

WORD COUNT: 1691

... TEXT: American chains.

Finally, a new question this year "What is the most important thing a **hotel** could do to cause you not to **book** another meeting?" put the cap on service as the sine qua non of the meeting...

... existence. After poor service (mentioned by 62.4 percent of planners), the inconveniences of overbooking, **reservations** problems, bad food, high costs, and rooms not ready on arrival seem negligible.

HOTEL STATS...

- ...encountered during 1991, room demand still rose 0.8 percent.
- \* For 1992, Smith Travel Research expects room demand to increase nearly 3.0 percent.
- \* The average sales **price** per hotel room was 15.1 percent lower during the first three quarters of 1991...

### 920700

3/3,K/3 (Item 3 from file: 15)
DIALOG(R)File 15:ABI/Inform(R)
(c) 2002 ProQuest Info&Learning. All rts. reserv.

00663531 93-12752

Remaking the hospitality industry

McGee, Regina

Association Management v45n1 PP: 42-51 Jan 1993

ISSN: 0004-5578 JRNL COL AMG

WORD COUNT: 4673

...TEXT: Is there light at the end of the tunnel for the hotel industry? Most analysts **predict** that **demand** will catch up with supply by 1994. "Even during 1991, in the midst of the...

... slightly, he believes. "It won't be anything dramatic. Probably meeting professionals will find better hotels harder to book, however, because in terms of overall value to the customer, they'll represent the best...to which consumers can gain access for each property by calling the chain's central reservations number. Negotiated volume rates are still a way of life with hotel companies, but more emphasis is being put on value-added services versus rate and price, say analysts like Pannell Kerr Forster's Arnold. Finally, hotel marketing is becoming more performance driven.

"You have to be able to track the productivity...would benefit everyone," Karson suggests.

She points out that she has never worked with a **hotel** that could upload her association's disk of room **reservations**. "They have to have hard copy and then key it into their system, and then...

...000 attendees, that's very time-and labor-intensive."

Automated checkins and checkouts, a computerized **reservation** -waiting system, electronic room keys, and room service that can be ordered by television are some other labor-saving measures **hotels** can adopt, she says. "They all help the bottom line and customer satisfaction. Maybe we...

... room demand in 1992, and dollar sales should improve 4.7 percent. For 1993, room demand is expected to climb 4 percent and dollar sales 6 percent.

\*The automobile industry predicts an 8...

930100

3/3,K/4 (Item 4 from file: 15)

DIALOG(R)File 15:ABI/Inform(R)

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00639938 92-54878

Area Review: South Florida Tasker, Fred; Szmanski, Dave

National Real Estate Investor v34n10 PP: 83-91, 99 Sep 1992

ISSN: 0027-9994 JRNL CODE: NRE

WORD COUNT: 4331

...TEXT: Economics Associates (AREEA) in Miami. Used condo sales were up 3.4%, while the average **price** of all homes and condos sold in South Florida in March was \$114,150.

According...

...and slow growth expected in 1992, multifamily demand will weaken. By the end of the **forecast** period, multifamily **demand** will outpace new construction."

In the Turnberry Isle area, Ben Franklin Properties' Mystic Pointe on...as Orlando's or Miami's," Ross continues.

One wild card in the Tampa Bay **hotel** market is the city's pursuit of a new downtown **hotel** to bolster business at the 1-1/2-year-old Tampa Convention Center. Five groups...

... Core Development Partiership, both of Tampa. Most those groups, though, have recently expressed some **reservations** about getting all of their private financing secured. And The Wilson Co. has said that...

... about \$20 million or \$30 million, to make the project work. Without a new headquarters **hotel**, the ability of the convention center to attract conventions is more limited, says Lou Plasencia, **hotel** specialist with Grubb & Ellis.

### 920900

3/3,K/5 (Item 5 from file: 15)
DIALOG(R)File 15:ABI/Inform(R)
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00548035 91-22379

## East Asia & the Pacific

Leslie, Edward; Amador, Renato T.; Gallant, Rosemary; Chen, Nai-Ruenn; Matheson, JeNelle; Goddin, Karen W.; Duvall, Daniel C.; Lester, Alison; Carroll, Paul; Paine, George

Business America v112n8 PP: 40-48 Apr 22, 1991

ISSN: 0190-6275 JRNL CODE: CT

WORD COUNT: 8430

...TEXT: productivity, four tropical storms causing heavy damage to Taiwan's agriculture, and initially higher oil **prices** in the wake of Iraq's invasion of Kuwait. The good news is that the...

... for U.S. products and services continues to be strong on the basis of consumer demand, major infrastructure projects, available public and private capital, and a stable business climate in Taiwan. These positive factors are augmented by large foreign exchange reserves and a high per capita gross national product. Best prospects include pollution control equipment; computer...

... chemicals and petrochemical plant machinery; medical apparatus and pharmaceuticals; building supplies and construction equipment; food, hotel, and restaurant equipment; and selected consumer goods, including auto parts, processed foods, cosmetics, and household...

## 910422

t s3/3, k/6-10

>>>KWIC option is not available in file(s): 77

## 3/3,K/6 (Item 6 from file: 15)

DIALOG(R)File 15:ABI/Inform(R)

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00544436 91-18781

Automated Guest Relations That Generate Hotel Reservations Durocher, Joseph F.; Niman, Neil B.

Information Strategy: The Executive's Journal v7n3 PP: 27-30 Spring 1991 ISSN: 0743-8613 JRNL CODE: IFS

### Automated Guest Relations That Generate Hotel Reservations

ABSTRACT: The oversupply of rooms has created a cash flow problem for many **hotel** operators. They have been forced to find ways to reposition their properties, improve the quality...

... differentiate their products. One use of technology to add value to services provided by existing hotels is to computerize a hotel 's reservation process, enabling the hotel to fill more efficiently the maximum number of rooms on any given day. Reservation programs enable the reservation clerk to provide a high level of personalized service for repeat visitors. Systems are also available to provide managers with timely

access to business per mance information. Hotels management systems to maximize revenues by basing the selling price of a room on the expected demand for rooms on a given night. 910400

3/3,K/7 (Item 1 from file: 16) DIALOG(R) File 16: Gale Group PROMT(R) (c) 2002 The Gale Group. All rts. reserv.

03539670 Supplier Number: 44966917 (USE FORMAT 7 FOR FULLTEXT)

MARRIAGE MAKES A MARKET IN INDIA Market Asia Pacific, v0, n0, pN/A

Sept 1, 1994

. :

Language: English Record Type: Fulltext

Document Type: Newsletter; Trade

Word Count: 631

and 4,000 distributors to keep tabs on wedding dates in every state by contacting hotels (where wedding parties are held) and wedding card printers. It advertises the product in the ...

...created a special ad for the occasion. Direct mailers are sent to families that have booked wedding halls. Sales of the Bandhan set double during the lagan season. Sales are mainly...

... Philips India's sales of two-band transistors increase 40 to 50 percent during lagan. Priced at Rs 425 to 525, the transistor is bought mainly in rural areas, and is...

...able to cater to the demand. They meet with painters to inform them about the expected increase in demand . They also approach marriage hall owners to encourage them to repaint their facilities, as well...

...campaign this year to help sell its couple watches, which consist of two matched watches priced between Rs 1,115 and Rs 4,500. 19940901

3/3,K/8 (Item 2 from file: 16) DIALOG(R)File 16:Gale Group PROMT(R) (c) 2002 The Gale Group. All rts. reserv.

Supplier Number: 44880638 (USE FORMAT 7 FOR FULLTEXT) Rebate Funds Most of Hotel's 3,373-Point BAS Installation Cost Energy User News, pl

August, 1994

Language: English Record Type: Fulltext Document Type: Magazine/Journal; Tabloid; Trade Word Count:

year payback thanks to a Boston Edison rebate that covered 81 percent of the project cost .

Installation of the hotel's 3,373-point Ibex building automation system by Alerton Technologies...

...completed next month, according to Keith Reiner, financial controller for Swissotel Boston. The controls project cost approximately \$346,000 and earned a \$281,000 utility rebate, he said. Paid by Swissotel, the \$65,000 net cost will be repaid from \$56,000 in projected annual electricity cost savings, Reiner told EUN.

The Alerton system is expected to cut the hotel's annual electricity consumption by 879,682 kilowatt hours (kwh), and to reduce electric demand by a projected 141 kilowatts (kw), according to William Van Dam, Boston Edison account executive.

The controls rebate...

...equipment in unoccupie guest rooms, according to Brian rski, chief engineer for the 500-room hotel . To accomplish this 'default checkout mode strategy,' communication between Ibex and the hotel 's existing reservations computer is being developed and implemented by local Alerton distributor Energy Management of New England...
19940801

3/3,K/9 (Item 3 from file: 16)
DIALOG(R)File 16:Gale Group PROMT(R)
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03353534 Supplier Number: 44646390 (USE FORMAT 7 FOR FULLTEXT)

Hyatt Targets Higher Biz Travel Yields

Business Travel News, pl

May 2, 1994

. :

Language: English Record Type: Fulltext

Document Type: Tabloid; Trade

Word Count: 994

CHICAGO - Hyatt Hotels Corp. has begun implementing a yield management system that gives higher booking priority to high-return pieces of corporate business.

Assuming the program works as intended, Hyatt...

...Hyatt initiative also aimed at freeing up rooms for business travelers: providing 'last-room availability' booking for all Hyatt hotels to all distribution channels - travel agencies using CRSs, Hyatt's central reservation center, and res centers of individual Hyatt properties.

'We will be able to say 'yes...

...deployed its system six years ago and has continually upgraded it, developing a 'full-blown demand forecasting system.'

By way of contrast, ITT Sheraton Corp. employs little computerized yield management. 'Doing too...

...to develop a yield management system, but is focusing more of its efforts toward 'component pricing,' which means assuring that the customer perceives greater value with a higher price. 'Yield management is only effective when you have demand,' said Hilton marketing vice president Bob Dirks. 'We have to be careful that we're not perceived to be price gouging.'

Hyatt has worked for two years with Decision Focus Inc. of Mountain View, Calif...

...s new Regency Systems unit plans to market the yield management technology - as well as **reservations** and other technology services - to other **hotel** firms. Under its first contract, the unit will provide res services for La Quinta **Inns**.

19940502

3/3,K/10 (Item 4 from file: 16)
DIALOG(R)File 16:Gale Group PROMT(R)
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02660934 Supplier Number: 43545209 (USE FORMAT 7 FOR FULLTEXT)

Too Many Rooms At the Inns

Travel Agent, p77

Dec 28, 1992

Language: English Record Type: Fulltext

Document Type: Magazine/Journal; Trade

Word Count: 2074

 $\hdots$  on pricing for services such as the health club and business center.

In addition, many hotel operators are offering special after special

in an effort to attract of ents. As a result...

...CRS system and the individual property. They also cite frequent cases of clients who have **reservations** being offered lower rates at the front desk.

Yield Management High supply levels in the...

... And hotels use these indicators to determine the number of rooms to market in particular **price** classes for certain dates.

The big factor in recent years for yield management in hotels...

...More sophisticated computer programs are enhancing the process and making it easier for hotels to **forecast demand** and for their salespeople to become more formidable negotiators.

For many travel agents, yield management is perceived as a practice that complicates **pricing** structures and negotiations. A variety of rates are offered, sometimes for the same room. Agents may hear several **price** quotes if they bargain long enough, and front desk managers sometimes pull a lower rate...

...yield management a bad name is the absence of rigid, understandable barriers between the various **prices**. People understand high-season vs. low-season **pricing**; they don't understand a discount that disappears as soon as there is sufficient demand January, Westin **Hotels** & Resorts will introduce a simplified pricing policy designed to reflect the lowest rate available on...

...been offered eight different rates based on their negotiating ability,' says Gary Cope, manager of hotel reservations. 'Our hotels used to quote the highest rate and then work down. Now we're limiting room...
19921228

? ?t 3/3,k/11-15

>>>KWIC option is not available in file(s): 77

3/3,K/11 (Item 5 from file: 16)
DIALOG(R)File 16:Gale Group PROMT(R)
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02369500 Supplier Number: 43110984 (USE FORMAT 7 FOR FULLTEXT)

Dubai hotel industry in for price war?

Middle East News Network, pN/A

June 30, 1992

Language: English Record Type: Fulltext

Document Type: Magazine/Journal; Trade

Word Count: 439

... is to improve yield management.

He says if the newcomers play a fair game a **price** war can be averted.

Jorg Hauri, resident manager of the Dubai Sheraton, said the Sheraton will compete in terms of superior personalised service and in onward reservations they give to their guests, upgrading hotel facilities like additional fax machines in rooms, computers, refurbishment of the public areas and improvement...

... Next year it is projected at 810,220 and in 1994 it is 886,220. **Demand** is **expected** to increase, thanks to the efforts of the Dubai Commerce and Tourism Promotion Board to...

19920630

3/3,K/12 (Item 6 from file: 16)
DIALOG(R)File 16:Gale Group PROMT(R)
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PIGSKIN PUNDITS

Travel Agent, v0, n0, p34

June 8, 1992

Language: English Record Type: Fulltext

Document Type: Magazine/Journal; Trade

Word Count: 1667

product. Economy lodging will replace mid-price lodging as the backbone of the industry.

Superior hotel technology will give leadership companies a significant competitive advantage. Technical improvements will open marketing channels, increase flow of reservations and lower operating costs.

Winners will be those with underleveraged debt and strong positive cash...Norlander lateraled to Jim Treadway, president of Westin Hotels & Resorts, North America, who said he expects moderate demand will outpace supply and that most growth will come from international markets. "From an industry...

...yourself. There's been a tendency with segmentation to mix brands when it comes to pricing , which compromises the economic viability of that business. I'm very optimistic about the travel...

### 19920608

3/3,K/13 (Item 7 from file: 16) DIALOG(R)File 16:Gale Group PROMT(R) (c) 2002 The Gale Group. All rts. reserv.

02137799 Supplier Number: 42774363 (USE FORMAT 7 FOR FULLTEXT)

1992: Can Price, Value Move The Cost-Conscious Traveler?

Tour & Travel News, v0, n0, pT1

Feb 24, 1992

Record Type: Fulltext Language: English

Document Type: Magazine/Journal; Trade

Word Count: 1149

### added.

Research also shows consumers are "trading down" on travel choices, Shifflet said, such as booking moderately priced hotel rooms rather than more expensive options. This trend will make package tours more attractive, he...

...take to recreational vehicles in greater numbers this year in an effort to avoid high- priced hotels, according to the Recreational Vehicle Industry Association (RVIA). Chris Morrison, RVIA's director of...last year logged a 5 percent increase in requests for campsite reservations in 1991 and expects similar demand this year.

A new study by the Data Center points out that the makeup of... 19920224

## (Item 1 from file: 9)

DIALOG(R)File 9:Business & Industry(R)

(c) 2002 Resp. DB Svcs. All rts. reserv.

01982324 (USE FORMAT 7 OR 9 FOR FULLTEXT)

The Global Smart Card Outlook

(Smart card manufacturers must be in a position to produce some 2.5 bil units in order to meet expected demand in the year 2000; in 1996, smart card production was about 800-900 mil cards)

Card Technology, p 16+

October 1997

DOCUMENT TYPE: Journal ISSN: 0361-5561 (United States)

LANGUAGE: English RECORD TYPE: Fulltext

WORD COUNT: 1019

(USE FORMAT 7 OR 9 FOR FULLTEXT)

### ABSTRACT:

... Association. Smart cards that can operate as electronic purses and can be used to make **hotel** and travel **reservations** are being introduced in the US. China's GSM network will use smart cards. Electronic...

#### TEXT:

. 2

...and partly because of the need to substantially increase production capacity.

In order to meet **expected demand** in 2000, card manufacturers must deal with a quantitative challenge today. They must be in...

...consumers smart cards that can operate as electronic purses and can be used to make **hotel** and travel **reservations** as well as to pay for phone calls.

Asia-including China, of courseholds great promise...

3/3,K/15 (Item 2 from file: 9)

DIALOG(R) File 9: Business & Industry(R) (c) 2002 Resp. DB Svcs. All rts. reserv.

01608306 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Companies and Finance: UK: Merrill reveals demand for Thistle Broker says many investors are prepared to pay 190p - in the middle of the range: (Merrill Lynch revealed details of book -building exercise for the flotation of Thistle Hotels; lead broker to the issue said that it was

oversubscribed)
Financial Times London Edition, p 24

September 27, 1996

DOCUMENT TYPE: Business Newspaper ISSN: 0307-1766 (United Kingdom)

LANGUAGE: English RECORD TYPE: Fulltext

WORD COUNT: 386

(USE FORMAT 7 OR 9 FOR FULLTEXT)

(Merrill Lynch revealed details of book -building exercise for the flotation of Thistle Hotels; lead broker to the issue said that it was oversubscribed)

### TEXT:

...Leisure Industries Correspondent

Merrill Lynch yesterday took the unusual step of revealing details of the book -building exercise for the flotation of Thistle Hotels next week.

The lead broker to the issue said that it was oversubscribed. Most investors...

...pricing."

Merrill revealed details of the offer in an effort to quell speculation that the **price** range is too ambitious.

Thistle is the latest in a string of hotel groups to...

...sector may be overvalued.

Merrill acknowledged that investors could drop out before the issue is **priced** on Tuesday, but said that would be unusual. It added that 60 per cent of institutional investors were from the UK. It **expects** additional **demand** to come mainly from the UK and US.

One large institutional investor said yesterday: "There's a lot to choose

from these days and it has to be **priced** against that. An ing above 190p would be out of court."

Another said it believed the **price** was too high even at the lower end of the range.

"The bottom end is...?
?
?
?t 3/3,k/16-20
>>>KWIC option is not available in file(s): 77

3/3,K/16 (Item 1 from file: 20)
DIALOG(R)File 20:Dialog Global Reporter
(c) 2002 The Dialog Corp. All rts. reserv.

04333351 (USE FORMAT 7 OR 9 FOR FULLTEXT)

EGYPT: WATER RESOURCES EQUIPMENT MARKET (3)

HAMMAM NASR

INDUSTRY SECTOR ANALYSIS

November 11, 1998

JOURNAL CODE: FISA LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 2714

(USE FORMAT 7 OR 9 FOR FULLTEXT)

... Although agent commissions vary with services provided and the amount of individual contracts, agents generally **charge** a commission ranging from 2-4% for initiative, 2-4% for opening credits, and 1...

...a trade mission of one. Its length varies from 1 to 3 days and includes: hotel reservations at the American Embassy discounted rate; survey of potential agents, representatives or partners; telephone campaign...

### 19981111

3/3,K/17 (Item 2 from file: 20)
DIALOG(R)File 20:Dialog Global Reporter
(c) 2002 The Dialog Corp. All rts. reserv.

04021118 (USE FORMAT 7 OR 9 FOR FULLTEXT) THE GREEDY BURGHERS OF GREENWICH PETER BIRKETT

EVENING STANDARD, p8
January 15, 1999
JOURNAL CODE: FES

JOURNAL CODE: FES LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 1711

(USE FORMAT 7 OR 9 FOR FULLTEXT)

... few hotels and its handful of Tourist Board approved B&Bs.

Despite this, the biggest hotel, the Ibis, with 82 rooms and 60 more under construction, has so far only agreed firm, unbreakable bookings for 25 rooms. The hotel has doubled its rate from pounds 54 to pounds 108 and is stipulating a minimum stay of three days from 30 December to 1 January. To secure a booking guests must pay the entire bill on reservation and there are no refunds.

'We have been receiving reservations since 1994 and we have... eventually going to become unavailable and partly because our sources in the trade warn that **prices** are likely to rocket by 250 per cent. It simply wouldn't do, would it...

## 19990115

3/3,K/18 (Item 3 from file: 20)
DIALOG(R)File 20:Dialog Global Reporter

(c) 2002 The Dialog Corp. Il rts. reserv.

03648906 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Energy controls 'vital for future'; Call for new laws to curb global greenhouse gases threat

RICHARD MOORE

MIDDLE EAST NEWSFILE (GULF DAILY NEWS)

November 22, 1998

JOURNAL CODE: WGDS LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 757

(USE FORMAT 7 OR 9 FOR FULLTEXT)

... 300 delegates attending the 7th annual International Energy Conference and Exhibition, which concluded at Holiday Inn, the Bahrain Conference Centre, yesterday, Dr Caruso said reserves of oil and natural gas in Russia and the Caspian Basin would need to be...

 $\dots$  required huge investment that must be justified by the level of oil prices and the **projected demand**.

"Major deposits have been identified in Morocco, Jordan and Syria.

"Proved recoverable reserves of shale...

### 19981122

3/3,K/19 (Item 4 from file: 20)
DIALOG(R)File 20:Dialog Global Reporter
(c) 2002 The Dialog Corp. All rts. reserv.

03221812 (USE FORMAT 7 OR 9 FOR FULLTEXT)

World party; Millennium

MARK HODSON

SUNDAY TIMES (UNITED KINGDOM)

October 25, 1998

JOURNAL CODE: FSTM LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 2150

(USE FORMAT 7 OR 9 FOR FULLTEXT)

... terms, and prices are surpri-singly reasonable.

For instance, three nights at the four-star **Hotel** Accademia in central Verona will cost Pounds 409 including flights, compared to Pounds 303 in...

... in Nice will cost Pounds 360, compared to Pounds 333 in November. Although clients who book before the end of this year will have only an 'advance registration', BA Holidays says...demanding payment in full as much as 10 months in advance while others say normal booking rules will apply. Cruise lines, property rental firms and hotels offering luxury packages seem most keen to get cash up front, but all bookings made...

- \* Good availability on most millennium holidays.
- \* Demand lower than predicted 12 months ago.
- $^{\star}$  Prices to many destinations will be only 20%-30% above this year's.
  - \* City-break specialists...

## 19981025

3/3,K/20 (Item 5 from file: 20)
DIALOG(R)File 20:Dialog Global Reporter
(c) 2002 The Dialog Corp. All rts. reserv.

01987159 (USE FORMAT 7 OR 9 FOR FULLTEXT)
With Upcoming OPEC Meeting, Oil Game Begins Its Next Round

Hillary Durgin

KRTBN KNIGHT-RIDDER TRIBUNE BUSINESS NEWS (HOUSTON CHRONICLE)

JOURNAL CODE: KHCN LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 2183

June 20, 1998

(USE FORMAT 7 OR 9 FOR FULLTEXT)

12:46

... analysts say needs to be taken off the market.

The warm winter and weaker than **expected** energy **demand** from Asia have left a severe overhang of oil in storage. Increased production by Iran has further raised stockpiles. That glut will delay the **price** impact of any cut at the coming meeting.

"They are paying the **price** for refraining from acting for so long," said Mohammad Abduljabbar, senior economist at the Petroleum...the OPEC meeting is likely to be a contentious one.

In a setting where the **hotel** -- and even the floor level -- at which one stays take on symbolic importance, rivalries threaten...

...t want to be put on a floor below a competitor when they make their reservations.

Already, Luis Giusti, the president of Venezuela's state oil company, has been quoted in...

## 19980620

?t 3/3,k/21-26

>>>KWIC option is not available in file(s): 77

3/3,K/21 (Item 6 from file: 20)
DIALOG(R)File 20:Dialog Global Reporter
(c) 2002 The Dialog Corp. All rts. reserv.

01839134 (USE FORMAT 7 OR 9 FOR FULLTEXT)
INDIA: TELECOM SWITCHING EQUIPMENT MARKET (2)

U.S. and Foreign Commercial Service (US&FCS)

INDUSTRY SECTOR ANALYSIS

March 19, 1998

JOURNAL CODE: FISA LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 4277

(USE FORMAT 7 OR 9 FOR FULLTEXT)

... technology trading requires telephone lines, and hence the demand for telephone lines keeps increasing.

The **hotel** industry is another major contributor to increasing telephone demand in India. The Government of India...

... infrastructure as a major factor reducing tourist traffic to Indian tourist destinations. Bad roads, insufficient **hotel** rooms, and poor telecom infrastructure must be improved to attract more tourists. Against a projected...

...3 star: 37,300, 2 star: 23,100, 1 star: 8,600, heritage: 2,200) hotel rooms offer 81,974 (5 star: 18,502, 4 star: 5,712, 3 star: 143...

...and to be classified: 8,438) as of March 1997. A total of 42,858 hotel rooms are under construction in all categories, and they are likely to be added instant reservation systems, and all of them are networked via modems, and telephone lines. This industry will...

... and Pune. The DOT also plans to use WLL tech-nology for rural communication - a cost -effective way of connecting rural centers with the telecom network. The Asian Development Bank has...Dollar values in the statistical data are estimated using the Department of Telecommunication's purchase price of CO switches, and lines that are projected to be added operators. Assumptions used in the statistical data estimation: (1) DOT's current purchase price of Rs. 5600 per line, at current exchange rate of

\$1 equals Rs. 40, is us for estimating the total value the projected price if the entire telecom demand were to be met. (2) DOT's demand projections were used for estimating the investment required if the
entire demand were to be met. (3) Imports of proprietary components, and important telecom switching components, cent of the total switching cost . The GOI will continue to allow the imports of electronic components, integrated chips, etc., that...

### 19980319

(Item 7 from file: 20) DIALOG(R) File 20: Dialog Global Reporter (c) 2002 The Dialog Corp. All rts. reserv.

01810249 (USE FORMAT 7 OR 9 FOR FULLTEXT)

Red Roof Inns Implements High-Tech Revenue Management System

PR NEWSWIRE

June 02, 1998 10:59

JOURNAL CODE: WPRW LANGUAGE: English RECORD TYPE: FULLTEXT

WORD COUNT: 412

COLUMBUS, Ohio, June 2 /PRNewswire/ -- Red Roof Inns , Inc. (NYSE: RRI) announced the chain-wide implementation of a state-of-the-art revenue

... created by Talus, formerly DFI-Aeronomics, which works with both the individual properties and thecentral reservations centers to increase revenues by using real time inventory controls. Similar to the revenue management systems used by the airlines, TEMPOanalyzes current and historical occupancy levels of an Inn when a reservation isrequested and forecasts demand for a given room on a given day. It thenprovides data Inn manager on how to best sell that room in order tomaximize reservations and revenues. TEMPO makes recommendations on lengths ofstay and overbooking opportunities. Intelligent forecasting of occupancy... ... items. TEMPO allows us to sell the right room to theright quest at the right price ," said Larry Daniel, vice president ofreservations at Red Roof Inns. "We expect this system to...

### 19980602

3/3, K/23(Item 1 from file: 476) DIALOG(R) File 476: Financial Times Fulltext (c) 2002 Financial Times Ltd. All rts. reserv.

0001536059 BOCCZASAEXFT

Financial Times Survey: Videotex III - All set for a fresh attack on the residential market - Guy de Jonquieres discovers how Prestel is making use of lessons it learnt during its slow take-off

GUY DE JONQUIERES

Financial Times, P 31

Wednesday, December 1, 1982

DOCUMENT TYPE: NEWSPAPER LANGUAGE: ENGLISH RECORD TYPE: FULLTEXT Word Count: 1,508

...taught British Telecom some pertinent, if painful, lessons. Apart from the inadvisability of making firm forecasts of consumer demand for technological innovations, the most important lesson has been the error of the initial strategy...

...s director, is convinced that its slow take-off was due principally not to the cost of the service or of the special sets required to receive it, but to the...

...some time to come.

Initially, Prestel enabled travel agents to look up information about

flights, hotels, package ours and so on, and to request booking by sending a message to the Prestel computer. But the system could not be used to make a confirmed reservation on the spot. The airline or tour operator had to call the travel agent back...

3/3,K/24 (Item 1 from file: 636)

DIALOG(R)File 636:Gale Group Newsletter DB(TM)

(c) 2002 The Gale Group. All rts. reserv.

01829728 Supplier Number: 43110984 (USE FORMAT 7 FOR FULLTEXT)

Dubai hotel industry in for price war?

Middle East News Network, pN/A

June 30, 1992

Language: English Record Type: Fulltext

Document Type: Magazine/Journal; Trade

Word Count: 439

... is to improve yield management.

He says if the newcomers play a fair game a  $\ensuremath{\mathbf{price}}$  war can be averted.

Jorg Hauri, resident manager of the Dubai Sheraton, said the Sheraton will compete in terms of superior personalised service and in onward reservations they give to their guests, upgrading hotel facilities like additional fax machines in rooms, computers, refurbishment of the public areas and improvement...

...Next year it is projected at 810,220 and in 1994 it is 886,220. **Demand** is **expected** to increase, thanks to the efforts of the Dubai Commerce and Tourism Promotion Board to...

19920630

3/3,K/25 (Item 2 from file: 636)

DIALOG(R) File 636: Gale Group Newsletter DB(TM)

(c) 2002 The Gale Group. All rts. reserv.

01392494 Supplier Number: 41775473 (USE FORMAT 7 FOR FULLTEXT)

NTT Initiates Sales of Small-Capacity, Multi-function Digital PBX System

New Era Japan, n120, pN/A

Jan 1, 1991

Language: English Record Type: Fulltext

Document Type: Newsletter; Trade

Word Count: 279

respond accurately and economically to individual user needs, three versions are provided: for business use, **hotel** use and apartment building use. The version for **hotel** use is provided with a voice-message morning call function, while the version for apartment use is provided with functions for security control, electronic mail and **reserving** of commonuse facilities.

(3) The 1-interface functions for ISDN compatibility have been strengthened, enabling...

...handling of INS-Net lines and multiple point-to- point accommodation of ISDN terminals. NTT **expects demand** to be greatest for the EP14 Type-90 for business use. This version of the...

...telephone sets (pushbutton telephones) and one set of backup equipment for power failure. The total **cost** for a six year lease for this configuration includes an installation **cost** of about 1.564 million yen (a one-time **charge**) and a monthly rental fee of about 101,000 yen (for 6 years). The monthly...

19910101

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0234918

NY077

# GTE MOBILE COMMUNICATIONS, HERTZ ANNOUNCE MULTIYEAR AGREEMENT FOR CELLULAR CREDIT-CARD PHONES

DATE: January 17, 1990 15:19 EST WORD COUNT: 487

...of cellular credit-card
phones to the Hertz fleet, we believe customers will not only expect but
demand the phones as a way to increase their travel productivity,
accessibility and personal safety."

The cellular phones, which are permanently installed in vehicles, are available at no additional **charge**. The customer's credit card activates the phone, and is billed directly for only the...

...Preprogrammed into the phone's speed-dial feature are phone numbers for Hertz, airline and **hotel reservations**, restaurants, emergency-road service and the 911 emergency-telephone number. There is no **charge** for the latter two numbers.

Hertz has more than 5,000 locations in more than...

5/3,K/1 (Item 1 from le: 15)

DIALOG(R)File 15:ABI/Inform(R)

(c) 2002 ProQuest Info&Learning. All rts. reserv.

00569359 91-43710

Washington, D.C.

Anonymous

Association Management Supplement PP: 3-22 1991

ISSN: 0004-5578 JRNL CODE: AMG

...ABSTRACT: bureau in the US to provide a toll-free 800 telephone number for delegates to **reserve** a Washington **hotel** room. The major attractions in Washington are free and open year-round to provide meeting...

... with maximum flexibility to schedule special events. Washington has a variety of modern and upscale **hotels** to offer the meetings industry because of overbuilding in the 1980s. The growing volume of business and tourist travel in the city is reflected in the increased **tempo** of air service at Washington's 3 airports.

910000

5/3,K/2 (Item 1 from file: 16)

DIALOG(R) File 16: Gale Group PROMT(R)

(c) 2002 The Gale Group. All rts. reserv.

01280615 Supplier Number: 41494072 (USE FORMAT 7 FOR FULLTEXT)

Historic Luxor Develops Into Full-Fledged Destination

Tour & Travel News, v0, n0, p35

August 13, 1990

Language: English Record Type: Fulltext Abstract

Document Type: Magazine/Journal; Trade

Word Count: 1232

## ABSTRACT:

 $\dots$ Luxor is a destination in itself, providing a contrast to Cairo in both mood and tempo.

Tourism services are well developed, and accommodations have been upgraded over the last few years...

 $\dots$  Luxor is a destination in itself, providing a contrast to Cairo in both mood and tempo.

Tourism services are well developed, and accommodations have been upgraded over the last few years...

...According to Hilton's general manager Alfred Schoenemann, groups account for 80 percent of the **hotel** 's business, HTs, 10 percent. Incentive groups have been targeted as a growth area for the **hotel**. English travelers top the list of nationalities, followed by French, German and Italian. "The American market is growing but by the time **reservation** requests began coming in, we were already full for this year's winter season."

The...

19900813

5/3,K/3 (Item 1 from file: 9)

DIALOG(R)File 9:Business & Industry(R)

(c) 2002 Resp. DB Svcs. All rts. reserv.

01412649 (USE FORMAT 7 OR 9 FOR FULLTEXT)

A League of Their Own

(Allegro Resorts poised for continued rapid growth, with plans for inventory of 7,500 rooms by the end of this year)

Travel Agent, v 278, n 11, p 32+

February 19, 1996

DOCUMENT TYPE: Journal; Company Overview ISSN: 1053-9360 (United States)

LANGUAGE: English RECORD TYPE: Fulltext

\* WORD COUNT: 1685

(USE FORMAT 7 OR 9 FOR FULLTEXT)

### TEXT:

...its new name would be. Indeed, the word allegro, a musical term meaning brisk in tempo, also serves to describe the speed at which this all-inclusive company has grown.

In...Allegro Awards. Agents who register get a PIN number that they give when making a **reservation**. When a client checks in, the agent gets points that can be applied toward free...

...Allegro Awards agents also get a newsletter each month to teach them about the individual **hotels**, brands and destinations. Agents can register for the program by calling Allegro's toll-free...

## 5/3,K/4 (Item 1 from file: 813)

DIALOG(R) File 813:PR Newswire

(c) 1999 PR Newswire Association Inc. All rts. reserv.

0014137

FNS5

### OLD WORLD CHARM DRAWS VISITORS TO MORELIA

DATE: July 30, 1987 WORD COUNT: 767

...PRNewswire/ -- Morelia, the capital city of the state of Michoacan, has a languid, Old World **tempo** and charm that is most appealing to tourists. Combine this with the city's year...

...through Toluca, Zitacuaro and past the famous spa of San Jose Purua.

The rates at Hotel Mision Morelia are modest: \$28 single, \$30 double and \$33 triple. For reservations, Mision Hotels are represented in the United States by Corporate Resorts and Hotels, 332 Pelham Road, New Rochelle, N.Y. 10805; telephone 800-431-2822.

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File 411:DIALINDEX(R)
                                                                                  Dialog
Slanch
Handonson
Forter
Tune 24,2002
DIALINDEX(R)
   (c) 2002 The Dialog Corporation plc
'** DIALINDEX search results display in an abbreviated ***
'** format unless you enter the SET DETAIL ON command. ***
?sf all
  You have 570 files in your file list.
   (To see banners, use SHOW FILES command)
es (global (2n)(reserv??? or reservation? ?)(2n) transaction? ? (2n) (manage? ? or management??
(2n) system? ?) or (grtms)
!our SELECT statement is:
  s (global (2n) (reserv??? or reservation? ?) (2n) transaction? ? (2n)
(manage? ? or management) (2n) system? ?) or (grtms)
           Items
                   File
           _ _ _ _
       Examined 50 files
       Examined 100 files
       Examined 150 files
       Examined 200 files
                   340: CLAIMS(R)/US Patent 1950-02/Jun 20
                   342: Derwent Patents Citation Indx 1978-01/200167C
                   345: Inpadoc/Fam.& Legal Stat_1968-2002/UD=200224
                   348: EUROPEAN PATENTS 1978-2002/Jun W03
                   349: PCT FULLTEXT 1983-2002/UB=20020620,UT=20020613
       Examined 250 files
       Examined 300 files
       Examined 350 files
               5 573: Piers Imports (US Ports) 2002/Jun W3
       Examined 400 files
      Examined 450 files
      Examined 500 files
       Examined 550 files
```

6 files have one or more items; file list includes 570 files.

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SYSTEM:OS - DIALOG OneSe
 File 340:CLAIMS(R)/US Patent 1950-02/Jun 20
         (c) 2002 IFI/CLAIMS(R)
*File 340: Application & grant publications are in 1 record. See
HELP NEWS340 & HELP ALERTS340 for search, display & Alert info.
 File 342: Derwent Patents Citation Indx 1978-01/200167C
         (c) 2002 Thomson Derwent
*File 342: Price changes as of 1/1/02. Please see HELP RATES 342.
Updates 200160-200208 being replaced; please see HELP NEWS 342.
 File 345:Inpadoc/Fam.& Legal Stat 1968-2002/UD=200224
         (c) 2002 EPO
 File 348: EUROPEAN PATENTS 1978-2002/Jun W03
         (c) 2002 European Patent Office
 File 349:PCT FULLTEXT 1983-2002/UB=20020620,UT=20020613
         (c) 2002 WIPO/Univentio
 File 573: Piers Imports (US Ports) 2002/Jun W3
         (c) 2002 Journal of Commerce
     Set Items Description
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gement) (2n)system? ?) or (grtms)
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ement) (2n) system? ?) or (grtms)
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          193089 GLOBAL
          199877 RESERV???
            9297 RESERVATION? ?
           97434 TRANSACTION? ?
           59345 MANAGE? ?
         179294 MANAGEMENT
         3213154 SYSTEM? ?
              5 GLOBAL(2N) (RESERV??? OR RESERVATION? ·?) (2N) TRANSACTION?
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                 (GLOBAL (2N) (RESERV??? OR RESERVATION? ?) (2N)
                  TRANSACTION? ? (2N) (MANAGE? ? OR MANAGEMENT) (2N) SYSTEM?
                  ?) OR (GRTMS)
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1/3,K/1 (Item 1 from le: 340)
DIALOG(R)File 340:CLAIMS(R)/US Patent
(c) 2002 IFI/CLAIMS(R). All rts. reserv.

10055118 2001-0055277

E/INITIATE FLOW CONTROL MECHANISM OF A MODULAR MULTIPROCESSOR SYSTEM

Inventors: Sharma Madhumitra (US); Steely Simon C JR (US); Tierney Gregory

E (US); Van Doren Stephen R (US)

Assignee: Unassigned Or Assigned To Individual

Assignee Code: 68000

Abstract: ...include shared buffers within the global ports and hierarchical switch. The initiate flow control mechanism manages these shared buffers to reserve bandwidth for complete transactions when extensive global initiate traffic to one or more nodes of the system may create a bottleneck in the switch fabric.

1/3,K/2 (Item 1 from file: 342)

DIALOG(R) File 342: Derwent Patents Citation Indx (c) 2002 Thomson Derwent. All rts. reserv.

04464389 WPI Acc No: 00-686468/67

Room rate determining method for guest in global reservation transaction management system, involves comparing room request from guest with forecast

of demand for similar request to determine room rate

Patent Assignee: (SYNX-) SYNXIS CORP

Author (Inventor): GEOGHEGAN W; REED E; HENDRICKSON C; PAYZE S; GRAY C

Patent (basic)

Patent No Kind Date Examiner Field of Search

WO 200043927 A2 000727 (BASIC)

Derwent Week (Basic): 0067

Priority Data: US 118665P (990120)

Applications: AU 200025126 (000120); WO 2000US1444 (000120)

Designated States

(National): AE; AL; AM; AT; AU; AZ; BA; BB; BG; BR; BY; CA; CH; CN; CR; CU; CZ; DE; DK; DM; EE; ES; FI; GB; GD; GE; GH; GM; HR; HU; ID; IL; IN; IS; JP; KE; KG; KP; KR; KZ; LC; LK; LR; LS; LT; LU; LV; MA; MD; MG; MK; MN; MW; MX; NO; NZ; PL; PT; RO; RU; SD; SE; SG; SI; SK; SL; TJ; TM; TR; TT; TZ; UA; UG; UZ; VN; YU; ZA; ZW

(Regional): AT; BE; CH; CY; DE; DK; EA; ES; FI; FR; GB; GH; GM; GR; IE; IT; KE; LS; LU; MC; MW; NL; OA; PT; SD; SE; SL; SZ; TZ; UG; ZW

Derwent Class: T01

Int Pat Class: G06F-017/60
Number of Patents: 002
Number of Countries: 089

Number of Cited Patents: 000

Number of Cited Literature References: 000

Number of Citing Patents: 000

1/3,K/3 (Item 1 from file: 345)

DIALOG(R) File 345: Inpadoc/Fam. & Legal Stat

(c) 2002 EPO. All rts. reserv.

16165077

Basic Patent (No, Kind, Date): WO 200043927 A2 20000727 <No. of Patents: 004>

GLOBAL RESERVATIONS TRANSACTION MANAGEMENT SYSTEM AND METHOD (English)

Patent Assignee: SYNXIS (US) Author (Inventor): GEOGHEGAN WILLIAM; REED ERIC; HENDRICKSON CRAIG; PAYZE SALLY; GRAY CHERYL (National) AE; AL; AM; AT; AU; AZ; BA; BB; BG; BR; BY Designated States: ; CA; CH; CN; CR; CU; CZ; DE; DK; DM; EE; ES; FI; GB; GD; GE; GH; GM; HR; HU; ID; IL; IN; IS; JP; KE; KG; KP; KR; KZ; LC; LK; LR; LS; LT; LU; LV; MA; MD; MG; MK; MN; MW; MX; NO; NZ; PL; PT; RO; RU; SD; SE; SG; SI; SK; SL; TJ; TM; TR; TT; TZ; UA; UG; UZ; VN; YU; ZA; ZW (Regional) GH; GM; KE; LS; MW; SD; SL; SZ; TZ; UG; ZW; AM; AZ; BY; KG; KZ; MD; RU; TJ; TM; AT; BE; CH; CY; DE; DK; ES; FI; FR; GB; GR; IE; IT; LU; MC; NL; PT; SE; BF; BJ; CF; CG; CI; CM; GA; GN; GW; ML; MR; NE; SN; TD; TG Filing Details: WO 300000 Without international search report and to be republished upon receipt of that report IPC: \*G06F-017/60; Language of Document: English Patent Family: Patent No Kind Date Applic No Kind Date AU 200025126 A5 20000807 AU 2525126 Α 20000120 A2 20020306 EP 1183625 EP 2000903368 Α 20000120 WO 200043927 A2 20000727 WO 2000US1444 Α 20000120 (BASIC) 20011101 WO 200043927 Α C1WO 2000US1444 20000120 Priority Data (No, Kind, Date): US 118665 P 19990120 WO 2000US1444 W 20000120 Dialog File: Inpadoc/Fam.& Legal Stat 1968-2002/UD=200224 1/3, K/4(Item 1 from file: 348) DIALOG(R) File 348: EUROPEAN PATENTS (c) 2002 European Patent Office. All rts. reserv. 01192043 GLOBAL RESERVATIONS TRANSACTION MANAGEMENT SYSTEM AND METHOD TRANSAKTIONS-SYSTEM UND VERFAHREN ZUM GLOBALEN VERWALTEN VON RESERVIERUNGEN PROCEDE ET SYSTEME DE GESTION GLOBALE D'OPERATIONS DE RESERVATION PATENT ASSIGNEE: Synxis Corporation, (3080760), Suite 300 West, 7927 Jones Branch Drive, McLean, VA 22102, (US), (Applicant designated States: all) INVENTOR: GEOGHEGAN, William, 5201 South Toregy Pines Drive, Las Vegas, NV 89118, REED, Eric, 1672 South Sherman Drive, Denver, CO 80210, (US) HENDRICKSON, Craig, 1741 Lyell Canyon Lane, Las Vegas, NV 89134, (US) PAYZE, Sally, 321 Branch Drive, Silver Spring, MD 20901, (US) GRAY, Cheryl, 4236 Jellison Street, Wheatridge, CO 80033, (US) LEGAL REPRESENTATIVE: Kirschner, Klaus Dieter, Dipl.-Phys. (6506), Schneiders & Behrendt Rechtsanwalte - Patentanwalte Sollner Strasse 38, 81479 Munchen, (DE) PATENT (CC, No, Kind, Date): EP 1183625 A2 020306 (Basic) WO 200043927 000727 APPLICATION (CC, No, Date): EP 2000903368 000120; WO 2000US1444 000120 PRIORITY (CC, No, Date): US 118665 P 990120 DESIGNATED STATES: AT; BE; CH; CY; DE; DK; ES; FI; FR; GB; GR; IE; IT; LI; LU; MC; NL; PT; SE EXTENDED DESIGNATED STATES: AL; LT; LV; MK; RO; SI INTERNATIONAL PATENT CLASS: G06F-017/60 NOTE: No A-document published by EPO LANGUAGE (Publication, Procedural, Application): English; English; English GLOBAL RESERVATIONS TRANSACTION MANAGEMENT SYSTEM AND METHOD

1/3,K/5 (Item 1 from file: 349)
DIALOG(R)File 349:PCT FULLTEXT
(c) 2002 WIPO/Univentio. All rts. reserv.

00730940 \*\*Image available\*\*

GLOBAL RESERVATIONS TRANSACTION MANAGEMENT SYSTEM AND METHOD PROCEDE ET SYSTEME DE GESTION GLOBALE D'OPERATIONS DE RESERVATION Patent Applicant/Assignee:

SYNXIS CORPORATION, Suite 300 West, 7927 Jones Branch Drive, McLean, VA 22102, US, US (Residence), US (Nationality)

Inventor(s):

GEOGHEGAN William, 5201 South Toregy Pines Drive, Las Vegas, NV 89118, US

REED Eric, 1672 South Sherman Drive, Denver, CO 80210, US, HENDRICKSON Craig, 1741 Lyell Canyon Lane, Las Vegas, NV 89134, US, PAYZE Sally, 321 Branch Drive, Silver Spring, MD 20901, US, GRAY Cheryl, 4236 Jellison Street, Wheatridge, CO 80033, US, Legal Representative:

TOERING Rick A (agent), Cooley Godward LLP, Suite 3000, 2002 Edmund Halley Drive, Reston, VA 20191-3436, US,

Patent and Priority Information (Country, Number, Date):

Patent: WO 200043927 A2 20000727 (WO 0043927)

Application: WO 2000US1444 20000120 (PCT/WO US0001444)

Priority Application: US 99118665 19990120

Designated States: AE AL AM AT AU AZ BA BB BG BR BY CA CH CN CR CU CZ DE DK DM EE ES FI GB GD GE GH GM HR HU ID IL IN IS JP KE KG KP KR KZ LC LK LR LS LT LU LV MA MD MG MK MN MW MX NO NZ PL PT RO RU SD SE SG SI SK SL TJ TM TR TT TZ UA UG UZ VN YU ZA ZW

(EP) AT BE CH CY DE DK ES FI FR GB GR IE IT LU MC NL PT SE

(OA) BF BJ CF CG CI CM GA GN GW ML MR NE SN TD TG

(AP) GH GM KE LS MW SD SL SZ TZ UG ZW

(EA) AM AZ BY KG KZ MD RU TJ TM

Publication Language: English

Filing Language: English Fulltext Word Count: 22266

GLOBAL RESERVATIONS TRANSACTION MANAGEMENT SYSTEM **AND METHOD** Fulltext Availability:
Detailed Description
Claims

Detailed Description

... availability and pricing when the customer is identified.

IV. Preferred Implementation of the GRTNIS

The GRTMS replaces the reservation function within the hotel's Property Management System with a network hosted reservation service. In cases where a Property Management System does not exist, the GRTMS provides an economical, stand-alone reservation management process for the hotel. A unique aspect of the GRTMS is that the system may be marketed not just to individual lodging properties (including bed...the system receiving transactional revenue associated with each realized hotel stay.

The foundation of the **GRTMS** is a centralized data facility in which all availability and pricing is located. Therefore, all transactions within the system that affect availability are processed through the **GRTMS**. This preferably includes walk-in guests, as well as those who change the duration or...

 $\ldots$  the guest for the room, the system operator will receive a transaction fee.

12

The GRTMS functional capabilities for individual, multiple, itinerary group, and automatic reservations are next described. The functional... gathering corporate client-level statistics, an optional master account may be specified. Group statistics from GRTMS include last activity date and last rate.

Group statistics from the hotel include arrivals, room...CRS).

Reservation information lelds in the external CRS GNR lest must be consistent for the GRTMS booking criteria; if not, the request is rejected.

Room Types in each external CRS are...

...one requested.

Guarantee and frequent flyer card codes in the external CRS are mapped to **GRTMS** card codes. Guarantee information must be sufficient for the rate selected.

Guest names, corporate names and travel agents are not be verified in the **GRTMS** database unless accompanied by the appropriate identifier (frequent guest number, corporate ID or IATA number...Configuration and Control

The following is a description of the configuration and control of the **GRTMS** in a preferred embodiment. This includes system topology, chain composition, policy and operational default information...

...defines the status of all hotels in a chain and its access and update constraints. **GRTMS** control information may be limited-access, externally changing or incrementing.

### SYSTEm ToPOLOGY

The GRTMS supports operations on a variety of computers at one or more physical locations. These operational...CONFIGURATION

The Hotel Configuration defines the detailed status of all hotels in the chain using GRTMS. This includes internal and external system identification and authorized operational modes. Note the difference between...

...length of stay allowed in a reservation.

The Control Information determines the operation of the  ${\tt GRTMS}$ . This Control 1 5 Information may only be inserted or updated by an authorized user...

...limited-access categories: 1) global for the Company (controlled by HQO); 2) central for the **GRTMS** (controlled by CRO); 3) regional control of groupings of hotels (controlled by CRO); and 4...

...of dynamic Control Infort-nation.

Incrementing Control Information are certain maintainable sequential numbers for the **GRTMS**. Typical sequential numbers that may be controlled and utilized are.

- 1 5 reservation confirmation number...
- ... These sequential numbers are global, but are made into a unique key value within the **GRTMS** by prepending its originating node code to the number. This key also explicitly identifies the...
- ...that were created using this value.

VIL Booking, Availability and Rate (BAR) ENGINE OVERVIEW

The GRTMS functional capabilities for the Booking, Availability and Rate

(BAR) module (Engine) is next described. Booking...Reservation requests may be denied because some stay restriction is not met.

For example, the GRTMS may impose a two-day minimum stay on the requested arrival day, but the caller...information from the PMS system.

### SENDING RESERVATIONS

The PMS wrapper receives reservation information from the **GRTMS** Delivery

subsystem and translat those objects into the appropriate PMS specific file format.

These files...

- ...room change; 6) Guest checkout; 7) Reservation Cancellation (PMS generated); and 8) Preblocked RMS. The **GRTMS** system is notified of any and all of the above state changes through a CORBA...
- ...wrapper tracks any changes to the guest record.

These changes are relayed back to the GRTMS .

45

### X. DATA MAINTENANCE INTERFACE

The following is a description of the interface and operation associated with data maintenance in the **GRTMS**. In general, each of the hotels will be responsible for populating much of the initial...

- ...data maintainer is the person that will enter and maintain the hotel's information within **GRTMS** . This person is familiar with the hotel's operations as well 1 0 as with...
- ...hotel's information. In addition, the interface will uses the same widgetry as the other **GRTMS** modules such that users can expect the same functionality from each widget regardless 1 5 of the **GRTMS** application they are using.

### MAINTAIN LOGIN SECURITY

In one embodiment, the **GRTMS** uses the operating system's security capabilities to control the user's access to the...

...the data maintenance application in addition to the reservation application.

### ENTER SYSTEM CONFIGURATION PARAMETERS

The GRTMS system can be configured to function specifically for a hotel's operations. To do this, the GRTMS allows each hotel to specify how the system should behave and the values to use...system can book any reservation requesting this attribute combination on this date.

### MAINTAIN RATES

The **GRTMS** allows the hotel data maintainer to create rate categories, rate plans and rate seasons. Rate...

... specify maximum, real, or partial attribute combinations to view the availability count.

## DATA LOADS

The **GRTMS** is able to load information from external sources into the system.

This includes Travel Agents...

...therefore no interface is needed for maintenance.

50

One of the key functions of the **GRTMS** involves the calculation of Room Prices. The implementation of this function is next described.

RELEVANT...

## Claim

... object technology.

YMS ARCHITECTURE

The YMS of the present invention is tightly coupled with the  $\mbox{\tt GRTMS}$  . Therefore the YMS has timely access to all data available to and

generated by the GRTMS. The degree of integration between the GRTMS and the YMS may be selectively varied depending upon various ...twice a day. In another embodiment, the YMS operates in realtime in concert with the GRTMS and recommends individual sell strategies on a per call basis. In order to achieve "in concert" operation, the YMS must be optimized for the GRTMS 's Attribute Inventory System (AIS) implementation of the Booking1 5 Availability-Rate (BAR) engine. (See...

...the efficacy of YMS controls, allow exploration of "what-if scenarios, etc.

In operation the  $\mbox{\sc GRTMS}$  captures and the YMS uses individual call context

details. This information helps determine the current...

### ...RAS.

6 1

Eventually this historical data will become more complete and accurate as the **GRTMS** operates over time. Allowance is made in YMS processing for inaccuracies and incompleteness of this...

...5) historical spending (other revenue).

Eventually this historical data will become more accurate as the GRTMS operates over time. Allowance is made in YMS processing for inaccuracies and incompleteness of this initial historical data.

For new guests making reservations by GRTMS , in addition to the above information at least the following additional information is preferably captured...

- ...reservation by GDS and other external reservation systems may have their identity hidden from the **GRTMS**. hi this case, at least the following guest information is captured: 1) travel agent IATAN...
- ...tracking; 3) availability
   queries made; and 4) rate queries made
   RESULT DATA CAPTURE

Once the  ${\tt GRTMS}$  has been installed and its operation has commenced, all of the following reservation and PMS...

...comped or not); 9) room revenue (actual); and IO) other revenue. RESERVATION CONTEXT CAPTURE

The **GRTMS** is preferably enhanced to automatically capture the reservation context encountered during each call session. This...

- ...artificial intelligence module can then recommend the specific controls to be applied per day to **GRTMS**. The controls to be set are at least the following: 1) stay controls on hotel...
- ...human manager, sometimes called a "Space Controller" (SC), may be "in the loop" between the **GRTMS** and the YMS in an oversight capacity. The SC is provided with a GUI to...I 0 IN CONCERT OPERATION

  The YMS preferably operates in realtime in concert with the **GRTMS**. "In realtime concert" means that during an individual reservation call session and in response to...
- ...local (ephemeral) adjustment of 1 5 one or more stay controls which would cause the **GRTMS** to display more or less than it otherwise would. The YMS may also make an...

## ...ACTIVITY SIMULATOR

The YMS Reservation Activity Simulator (RAS) is an adjunct module which computer simulates **GRTMS** operation. Input to the simulation is captured actual or emulated guest calls and/or GDS booking requests. Several **GRTMS** operates normally against this input. The output is the reservation results data described above which... ?t s1/3,k/6-10

DIALOG(R) File 573: Piers orts(US Ports)
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0024980765

Product Imported: GRTMS

Product Code: 7985000 (MISCELLANEOUS)

Exporter: APPAREL

Company Location: PARANAQUE, PHIL R (565)

U.S.-Based Importer: MOVIE STAR
Company Location: NEW YORK, NY

Product Imported: GRTMS

1/3,K/7 (Item 2 from file: 573)

DIALOG(R) File 573: Piers Imports(US Ports)
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0024980689

Product Imported: GRTMS

Product Code: 7985000 (MISCELLANEOUS)

Exporter: APPAREL

Company Location: PARANAQUE, PHIL R (565)

U.S.-Based Importer: MOVIE STAR Company Location: NEW YORK, NY

Product Imported: GRTMS

1/3,K/8 (Item 3 from file: 573)

DIALOG(R)File 573:Piers Imports(US Ports)

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0021671031

Product Imported: GRTMS

Product Code: 3830000 (APPAREL MISC; BELT, HEADWEAR)

Exporter: NA

Company Location: NA, NA (NA)

U.S.-Based Importer: NA

Company Location: NA, NA

Product Imported: GRTMS

1/3,K/9 (Item 4 from file: 573)

DIALOG(R) File 573: Piers Imports(US Ports)

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0021670925

Product Imported: GRTMS

Product Code: 3830000 (APPAREL MISC; BELT, HEADWEAR)

Exporter: NA

Company Location: NA, NA (NA)

U.S.-Based Importer: NA

Company Location: NA, NA

Product Imported: GRTMS

1/3,K/10 (Item 5 fr file: 573)
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0021534565

Product Imported: GRTMS
Product Code: 3830000 (APPAREL MISC; BELT, HEADWEAR)

Exporter: KYUNG SUNG APPAREL

Company Location: RIZAL, PHIL R (565)

U.S.-Based Importer: IFG

Company Location: NEW YORK, NY

Product Imported: GRTMS

### DIALINDEX (R)

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\*\*\* DIALINDEX search results display in an abbreviated \*\*\*
\*\*\* format unless you enter the SET DETAIL ON command. \*\*\*
?sf all

You have 570 files in your file list.

(To see banners, use SHOW FILES command)

?s (synxix or synxis) and (reservation? ? or reserv??? or booking)

## Your SELECT statement is:

s (synxix or synxis) and (reservation? ? or reserv??? or booking)

Items File \_\_\_\_\_ 9: Business & Industry(R)\_Jul/1994-2002/Jun 21 13: BAMP 2002/Jun W4 15: ABI/Inform(R) 1971-2002/Jun 22 52 16: Gale Group PROMT(R) 1990-2002/Jun 20 18: Gale Group F&S Index(R) 1988-2002/Jun 21 57 20: Dialog Global Reporter  $\overline{1}997-2002/Jun$  24 Examined 50 files 4 111: TGG Natl.Newspaper Index(SM) 1979-2002/Jun 20 Examined 100 files 58 148: Gale Group Trade & Industry DB 1976-2002/Jun 21 178: Adv. & Agency Red Books: Agencies 2002/Jun Examined 150 files 211: Gale Group Newsearch(TM)\_2002/Jun 21 Examined 200 files 275: Gale Group Computer DB(TM) 1983-2002/Jun 21 348: EUROPEAN PATENTS 1978-2002/Jun W03 349: PCT FULLTEXT 1983-2002/UB=20020620,UT=20020613 Examined 250 files Examined 300 files 483: Newspaper Abs Daily 1986-2002/Jun 21 Examined 350 files 553: Wilson Bus. Abs. FullText 1982-2002/May 570: Gale Group MARS(R) 1984-2002/Jun 20 Examined 400 files 1 608: KR/T Bus.News. 1992-2002/Jun 24 609: Bridge World Markets 2000-2001/Oct 01 610: Business Wire\_1999-2002/Jun 24 613: PR Newswire\_1999-2002/Jun 24 25 17 616: Canada NewsWire\_1999-2001/Mar 09 9 621: Gale Group New Prod.Annou.(R) 1985-2002/Jun 20 23 635: Business Dateline(R) 1985-2002/Jun 22 636: Gale Group Newsletter DB(TM) 1987-2002/Jun 21 1 641: Rocky Mountain News Jun 1989-2002/May 17 Examined 450 files 647: CMP Computer Fulltext 1988-2002/Jun W3 1 649: Gale Group Newswire ASAP(TM) 2002/Jun 19 24 674: Computer News Fulltext\_1989- $\overline{2}$ 002/Jun W3 704: (Portland) The Oregonian 1989-2002/Jun 22 713: Atlanta J/Const.  $1989-2002/Jun\ 23$ Examined 500 files 727: Canadian Newspapers 1990-2002/Jun 18 745: Investext(R) PDF Index 1999--2002/Jun W4 Examined 550 files

34 files have one or more items; file list includes 570 files.

990: NewsRoom Current  $2\overline{0}02$ /Jun 24

781: ProQuest Newsstand 1998-2002/Jun 21

Dialog Seanch 6/24/2002

Set	Items	Description
S1	365	(SYNXIX OR SYNXIS) AND (RESERVATION? ? OR RESERV??? OR BOO-
	KI	NG)
S2	0	S1 AND PY<1999
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%/9/10 (Item 4 from file: 16)
DIALOG(R)File 16:Gale Group PROMT(R)
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02660934 Supplier Number: 43545209 (THIS IS THE FULLTEXT)

Too Many Rooms At the Inns

Travel Agent, p77 Dec 28, 1992 ISSN: 1053-9360

Language: English Record Type: Fulltext

Document Type: Magazine/Journal; Trade

Word Count: 2074

TEXT:

It's a buyer's market as more and more hoteliers tap into the agency distribution system to deal with oversupply.

Hotel overcapacity is the longest-running crisis in the travel and tourism industry. Although the recession and the Gulf war contributed significantly to hoteliers' problems, the source of the trouble started in the '80s with tremendous bouts of hotel building.

According to the accounting firm of Coopers & Lybrand, the occupancy rate last year sank to 61.3 percent, 3.3 percentage points lower than in 1982, largely due to rapid supply growth in the intervening years. Average daily rates declined 2.4 percent in real terms and demand dropped 1.2 percent; losses soared to nearly \$1,700 per available room.

While the industry is expected to continue to suffer losses at least through 1995, there are some encouraging signs. Last year, only 28,318 hotel rooms were started, down 60.8 percent from 1990, and little new building is expected over the next several years. This, combined with moderate demand growth, will enable occupancy rates to rise in 1994 above 65 percent - what the typical hotel or motel requires to break even, according to Coopers & Lybrand's projections.

Smith Travel Research, a firm that follows the hotel industry, reports July 1992 was one of the strongest months for the industry in the last two years. Supply grew only 1.2 percent, while demand was up 5.4 percent nationally over July 1991.

The overbuilding was set off by federal tax breaks a decade ago and fueled by the growth of both large city and suburban office centers. The growth of airline travel between 1980 and 1990 and the creation of new kinds of properties also helped. Marriott alone started out in 1980 with 30,000 rooms and ended up in 1990 with 150,000.

One of the outgrowths of overcapacity was segmentation, a concept that spawned all-suites, extended-stay suites, budget and middle economy hotels, courtyard properties and others, many of them built in the same areas. Hoteliers had convinced investors that each hotel would appeal to a different segment of traveler and therefore wouldn't compete with one another.

But many analysts and hoteliers who believe demand won't catch up with supply for some time put much of the blame on segmentation. According to Hyatt President Darryl Hartley-Leonard, some of these segments were not economically viable.

Over the last two years, the economy segment of the hotel industry has fared better than the more expensive properties, and limited service hotels are expected to continue to be the fastest-growing segment of the lodging industry. During an economic downturn, these hotels attract more commercial travelers who do not want to pay for the image offered by luxury properties, says Dr. Bjorn Hanson, Cooper & Lybrand's hospitality consulting industry chairman.

Despite low average rates and a proliferation of specials, travel agents say the situation brings with it more negatives than positives. For one thing, when hotels discount frequently, they must compensate for the lost revenues. Since competitive pressures preclude major rate hikes, many hotels have been reacting with cutbacks in service, physical upkeep, and food and beverage. These cutbacks have a negative impact on client stays at hotels, and clients often register their complaints with their travel agents. As one agent points out: 'When there are service problems at a hotel, the client often blames the agent.'

Some properties are making up for lower room rates with more add-on

in New York City. Usually, the best hotel in a particular market would be classified as the area's first-class property. The U.S. lodging industry does not have a uniform definition of hotel classes. Terms such as first class, luxury and super-luxury class mean different things to different people.'

When 'over-segmentation' is considered, it usually involves the proliferation of brands under one corporate umbrella. Choice Hotels is not the only hotel company that segments this way, but it serves as the best example since it includes seven brands: Quality Inns, Hotels and Suites; Clarion Hotels, Suites and Resorts; Comfort Inns and Suites; Econo Lodges; Sleep Inns; Rodeway Inns; and Friendship Inns.

With its seven brands, Choice is represented in every market segment, from budget (with Friendship) to luxury (with Clarion), with some crossovers. It has also added 'luxury budget' to the spectrum of market segments, which lands somewhere between economy and mid-price.

By segmenting itself in this way, the company is able to sell more franchisees on its one reservations system. Whether the segments are real or not, each provides some type of differentiation to otherwise competing products.

But Richard M. Howey, assistant professor at the School of Hotel and Restaurant Management, Northern Arizona University, reports in a recent Arizona Hospitality Trends newsletter: 'Many travelers, especially infrequent travelers, generally look for a very small number of characteristics in a lodging facility, and these characteristics tend to be relatively broad in nature. For example, price will always be an important characteristic, as will location of the facility. As the lodging industry becomes more diverse due to increased reliance on product segmentation, many travelers may not be able to - or care to - adequately evaluate the differences between different lodging concepts. What is the actual difference between a budget and a limited-service motel, or between an all-suite and extended-stay hotel?'

Choice Hotels President and Chief Operating Officer Gerald Petitt claims that Choice has not had a problem distinguishing its brands to travel agents or guests. In a Feb. 24 Travel Agent interview, he said, 'Our experience through res and marketing research is that agents can identify which brands fall into which market segment. And I think American travelers have no trouble at all picking up the concept.'

Hyatt President Darryl Hartley-Leonard, however, says, 'Segmentation is the logic that you could take a hotel and in some way convolute it so there would be various, different products for different consumers - as if under the earth there was a whole population waiting to come up if you just invented the right product. Unfortunately, those people aren't there and the industry continues to develop new products when what we need to do is build upon existing products that existing consumers will buy.'

Certain expectations are attached to brand names. Hospitality Valuation Services' Rushmore observes that most chains try to keep their positions within a particular class. But, over time, class rankings have changed for several companies.

Marriott, known for full-facility, first-class hotels, broke into the economy market with Fairfield Inns by Marriott, and the mid-rate market with Courtyard by Marriott. Leaving its class position may be risking the Marriott name, but these properties are freshly built, clean products. In fact, the Courtyard brand's awareness increased from 24.6 percent in 1988 to 63.1 percent in 1991, according to a Lodging Hospitality magazine poll.

Of course, some segments prove to be more popular than others. According to Smith Travel Research's Lodging Outlook, January 1992, for the first time since the beginning of the recession, all service segments reported occupancy increases when compared with the same month of the preceding year. As has been the case throughout the recession, however, the best performance was reported by properties in the upper economy segment, with occupancies up 3.5 percent. This segment continues to realize significant room-night demand growth, which has more than offset the additions to supply.

Lodging Outlook also reported the following:

Suburban properties had the highest increase in room additions and rooms sold.

Despite recent poor performance (due to the recession), resort

properties are positioned to do very well throughout this decade.

No matter how you slice it, of course, a hotel's product is not something you take home with you. In the words of one executive: 'All the guests get is a piece of paper the day they leave saying to pay a certain amount of money for having closed their eyes and fed their faces. Then they ask, was it worth it? If it was, they leave with a good feeling about the place. Otherwise, they just never come back.'

The point is, what separates or identifies one hotel from another isn't tangible. What distinguishes one hotel from another is service; more accurately, the value a guest places on a particular service.

'In the U.S., hotel and motel chains as well as individual properties set standards for service and space - not comfort or cleanliness. A more moderate price means sacrificing service, not physical comfort,' according to a report by the AH&MA.

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3/9/9 (Item 3 from file: 16)
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03353534 Supplier Number: 44646390 (THIS IS THE FULLTEXT)

Hyatt Targets Higher Biz Travel Yields

Business Travel News, pl

May 2, 1994

ISSN: 8750-3670

Language: English Record Type: Fulltext

Document Type: Tabloid; Trade

Word Count: 994

TEXT:

BY DINA LONG

CHICAGO - Hyatt **Hotels** Corp. has begun implementing a yield management system that gives higher **booking** priority to high-return pieces of corporate business.

Assuming the program works as intended, Hyatt should be able to hold more rooms during busy periods for clients under corporate contracts, groups, guests requiring longer stays, and those willing to pay higher rates for booking at the last minute.

That will allow corporations that have negotiated rate deals with Hyatt to funnel more business through the preferred channel, and at the same time provide flexibility for corporate clients to book outside the negotiated deal when circumstances warrant.

However, in some cases, the system also could shut out more travelers seeking single-night stays at negotiated or promotional rates during sold-out periods.

The system aims to forecast demand more precisely than some other such systems, primarily by assigning a greater degree of importance to a key variable: the length of stay.

This will dovetail with a simultaneous Hyatt initiative also aimed at freeing up rooms for business travelers: providing 'last-room availability' booking for all Hyatt hotels to all distribution channels - travel agencies using CRSs, Hyatt's central reservation center, and res centers of individual Hyatt properties.

'We will be able to say 'yes' more often when a corporate customer asks for a longer length of stay over a busy period,' said Gordon Kerr, senior vice president for Regency Systems Solutions, a newly formed division of Hyatt.

'By saying yes to a customer who wants to stay three days, we might have to say no to a customer who wants to stay only Wednesday night. But that way, we can set a higher rate through a three-day period, rather than raise and lower rates on a daily basis or attempt to charge some super premium rate for a busy night.'

'What it comes down to is that if anybody's going to walk, it's not going to be the business traveler,' said Steven Schoen, CEO of the Global Group, a travel management consulting firm in Burke, Va. 'Hyatt is saying that if they end up in an overlooked situation, they're going to look at the yield.'

'Sellouts can be a problem, especially for business travelers accustomed to staying at certain hotels,' said Ralph Brown, president of R.D. Brown Co. of Hoffman Estates, Ill. 'And once you negotiate a rate and direct employees to a certain property, it doesn't support the objectives you had if the hotel is sold out.

All major hotel chains have some form of yield management. But while Hyatt, Marriott Hotels & Resorts and Holiday Inn Worldwide generally are considered to be among the most advanced in terms of technological sophistication, many industry players today are in a mode of rethinking these systems in some fashion.

'Yield management was starting to become more prominent in the late 1980s, and then the recession hit and yield management, all of a sudden, became discount, discount, discount,' said Robert Mandelbaum, research director at San Francisco-based PKF Consulting.

'Hotel companies haven't been able to use yield management effectively because of the recession, the mindset of people, and supply and demand,' Mandelbaum said. 'It's been overridden by sales departments and management

who were desperate to maintain occupancy and discounted anyway, even when the computer may have said to hold the rates.'

Said Ray Lewis, executive vice president sales and marketing at Holiday Inn, 'Nobody has the ability to implement a true revenue management system today - not Hyatt, not Marriott, not Holiday Inn. There's no customer profiling system in place. In order to make a revenue management system work, you've got to understand who your customers are.'

Lewis said Holiday Inn, Hyatt and others are trying to develop such customer profiling systems, which would link customer data with the front desk, res center and yield management system.

According to Steve Weisz, senior vice president of marketing for Marriott, Hyatt is following Marriott's lead in the yield management arena and now 'will start to approach the kind of system we've had in place for a number of years.' He said Marriott deployed its system six years ago and has continually upgraded it, developing a 'full-blown demand forecasting system.'

By way of contrast, ITT Sheraton Corp. employs little computerized yield management. 'Doing too much yield management makes your product look like a commodity - like soybeans or pork bellies,' said Frank Camacho, Sheraton's director of sales for North America.

Hilton Hotels Corp. is continuing to develop a yield management system, but is focusing more of its efforts toward 'component pricing,' which means assuring that the customer perceives greater value with a higher price. 'Yield management is only effective when you have demand,' said Hilton marketing vice president Bob Dirks. 'We have to be careful that we're not perceived to be price gouging.'

Hyatt has worked for two years with Decision Focus Inc. of Mountain View, Calif., to develop the new yield management system. It will be running systemwide by late September, Kerr said.

The very term 'yield management,' often taken to imply a computerized method for keeping prices at their highest viable level, can strike fear in the hearts of travel managers. But Kerr said they shouldn't worry, and added that, in fact, the program should help make pricing more rational.

'The worst of all words would be if we had a yield management system that started jacking up the price on a busy Wednesday to an unreasonable level. That's unlikely to succeed as a strategy,' he said.

Meanwhile, Hyatt also plans to September to offer complete last-room availability for all properties. Individual hotels' systems will be linked to the chain's central res system and airline CRSs to assure that every distribution channel has access to the very last unsold room.

Hyatt's new Regency Systems unit plans to market the yield management technology - as well as **reservations** and other technology services - to other **hotel** firms. Under its first contract, the unit will provide resservices for La Quinta **Inns**.

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